

REFORM AREA	REFORM OBJECTIVES	ACTION STEPS	DESCRIPTION & KEY TARGETS	BENEFICIARIES	RESPONSIBLE MDA	CONTRIBUTING MDAs	LIST OF PRIVATE SECTROR	ESTIMATED COSTS	PLANNED START DATE	PLANNED END DATE
ACCESS TO CREDIT	1.To provide MSME with opportunities for credit 2 To improve the chances of MSME to receive credits	1. To have stakeholders engagements on the conditions, Processes and Procedures for accessing credits from commercial Banks. 2. To organise market women & Men, farmers into groups and Associations in order to present themselves suitable for credits	To help 50 market men & women, Artisans, farmers process their applications for credit	SMEs, Market Men & Women, Artisans	The Director General, Imo State Investment Promotion Agency	Ministry of Finance, Ministry of Trade & Investment	BOI, BOA, Commercial Banks	20M	February, 2024	December, 2024
Improve Land Administration and Local - Based Investment Process: Implementation of Franework For Responsible And Inclusive Land- Intensive Agriculture (FRILIA) model for Imo State	1. To enhance administration of land and local - based investment process in Imo State in line with global best practise. 2. Enhance trasparency of property registration across the State. 3. Enhance swift allocation of land to local and foreign investors 4. Enhance revenue base of government and local communities	1. Brief State Governor on FRILIA model and obtained approval to implement Imo State FRILIA model. 2. Identify relevant stakeholders including relevant MDAs, Local Government representatives, Community leaders, Traditional Rulers, Security establishments, Farmers Associations, amongst others. 3. Create a Multistakeholders platfrom (MSP) for consultation on land Investment using FRILIA model 4. Develop implementation action plan and line of activitiesc, delivery timeframe and report template	To have 70% of investment in Agribusiness in conformity with the FRILIA Framework	Imo State Government, Local Governments, Host Communities, Existing and prospecting investors and private Land owners	Ministry of Lands	Office of the Surveyor -General, ImoStat e Geographical Information Agency, Imo State Investment Promotion Agency, Ministry of Budget, Ministry of Trade & Investment, Ministry of Agriculture, Ministry of Local Government Affairs, Ministry of Justice and Governor's office	Nigerian Institute of Town Planners, Imo State Branch, AFAN	N100,000,000	Jan-24	December,2024



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Improve Land Administration and Local - Based Investment Process: Harmonized the process of land acquisition across the state	1. This initiative will enhance swift allocation of land to local and foreign investors. 2. Enhance trasparency of property registration across the State. 3. Enhance revenue base of government and local communities	1. Identify and engage relevant stakeholders on land administration across the 27 local governments area of the state and relevant government MDAs on harmonized land acquisition process. 2. Prepare preliminary document of harmonized land acquisition process. 3. Present the document to the governor and House of Assembly for consideration and approval. 4. Implement the approved document	To achieve transperancy of process of land acquisition in the state	Land and Property owners in Imo State	Ministry of Lands	Office of the Surveyor -General, Imo State Geographic Information Agency, Imo State Investment Promotion Agency and Ministry of Local Government Affairs	AFAN, OCCIMA	20,000,000	Jan-24	Dec-24
Improve Land Administration and Local - Based Investment Process: Simplify and Digitalized the process of obtaining Certificate of Occupancy	1. To enhance administration of land and local - based investment process in Imo State in line with global best practise. 2. Enhance trasparency of property registration across the State. 3. Enhance swift allocation of land to local and foreign investors 4. Enhance revenue base of government and local communities	1. Conduct a comprehensive assessment of the current archive, identify relevant stakeholders, and develop a detailed plan for the digitization process, including budget considerations and timelines 2. Establish standardized digital formats and metadata protocols for CofOs to ensure consistency and interoperability, facilitating a smooth integration with the searchable index. 3. Implement a systematic process for	Unified Formal process and Technologically support standard for land acquisition across the state from government, host communities, business entities and private individuals.	Imo State Government, Local Governments, Host Communities, Existing and prospecting investors, traders and others	Imo State Geographic Information Agency	Ministry of Lands, Office of the Surveyor -General, ImoState Investment Promotion Agency, Ministry of Budget, Office of the State Statistician General	AFAN, OCCIMA	50,000,000	10th of January 2024	25th Febuary 2024



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Improve Land Administration and Local - Based Investment Process: Simplify, harmonized and digitalized the process of obtaining Construction Permit	the State. 3. Enhance swift allocation of land to local and foreign investors	1. Develop a preliminary Review and framwork to simplify the process of obtaining Construction Permit in the State. 2. Engage with relevant stakeholders for input and consensus across the 27 Local Government. 3. Obtained Executive and Legislative approval on areas where such orders are required. 4. Digitalized the process for easy access 5. Upload the process to state designaetd official website for users. 6 Implement quality control measures to ensure the accuracy and completeness of digitized records. 7. Provide training programs to relevant staff and stakeholders on the use of the new digital system. 8. Establish a monitoring and evaluation framework to track the progress of the digitization initiative, measure its impact on efficiency and transparency, and make adjustments as needed to optimize performance	Owerri Capital Development Agency	Land and Property owners in Imo State	Ministry of Lands, Owerri Capital Development Authority	Office of the Surveyor -General, Imo State Geographical Information Agency, Imo State Investment Promotion Agency, and Ministry of Local Government Affairs	Nigeria Institute of Town Planners, NSE	50,000,000	10th of January 2024	5th February 2024



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Improve Land Administration and Local - Based Investment Process: Digitization and indexation of existing CofOs in a digital archive recognizing gender equality	1. To enhance administration of land and local - based investment process in Imo State in line with global best practise. 2. Enhance trasparency of property registration across the State. 3. Enhance swift allocation of land to local and foreign investors	1. Develop a template for digitization and indexing of existing CofOs in the state digital archive 2. Upgrade Imo State Geographical Information Agency official website 3. Create a data centre for Lands cluster digital documentations 4. Collate and input existing CofOs in the state digital archive 5. Publish on State Geographical Information Agency 6. Develop a chart to present gender disparity of CofOs and ensure it update automatically in the official website of State Geographical Information Agency 7. Provide training programs to relevant staff and stakeholders on the use of the new digital system. 8. Launch a public awareness campaign to inform property owners, legal professionals, and the general public about the digitization initiative, its benefits, and how to access and use the digital archive.	1. Ensure that minimum of 25% of existing CofOs are indexed and digitalized before December 2024 2. Provide vital information on CofO title holders in the State for government, investors, title owners, host communities and business institutions	Imo State Government, Local Governments, Host Communities, Existing and prospecting investors, Financial Institutions, Land Title owners and developers	Imo State Geographic Information Agency	Ministry of Lands and State Surveyor - General Office	Civil Society Organisations,	475,000,000		5th December 2024
Improve Regulatory Framework for Private Investment in Fiber Optic Infrastructure: Ensure Imo State Government maintain aggregate per linear meter fees for broadband deployment and publish ROW process and fees	To increase investment in optic fibre infrastructure	Develop a revised draft template of Process of obtaning Right of Way. Engage stakeholders for input and consensus	Quarterly report on investment in optic fibre infrastructure 2. Quarterly stakeholders engagement	Government, Investors and general public	Ministry of Digital Economy & E- Government	Imo State Internal Revenue Service, Imo State Investment Promotion Agency	Estate Surveyors & Valuers	20,000,000	Jan-24	Dec-24



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Increase Transparency of Fees and Levies for Inter - State Trade and Increase Exporter Certification: Create Desk office within the Ministry of Trade & Investment for Nigeria Export Promotion Council to encourage, register and issue export certificate to local base investors	This initiative will enhance easy access to Nigeria Export Promotion Council and increase issuance of Export Certificate to investors	Identify relevant stakeholders and forward invitation Organize monthly sensitization workshops for local investors across the 28 local government on export promotion and application process. Collaborate at request to Nigeria Export Promotion Council to Create a desk office within Imo State Ministry of Commerce to Guide and monitor the process Publish reports on numbers of investors issued Export Certificate by Nigeria Export Promotion Council.	To publish monthly report on number of Export Certificates issued by Export Promotion Council to local investors. 2. To maintain a functional ICT Unit in the Imo State Investment Promotion Agency	Local investors, State Government, Exporters, Cooperative societies, host communities	Imo State Ministry ofTrade & Investment	Nigeria Export Promotion Council, State Export Promotion Council, Imo State Investment Promotion Agency, Ministry of Industry, Imo State Ministry of Transport, Nigeria Export processing Zone, Nigeria Port Authority, Standard Organization of Nigeria	OCCIMA	10,000,000	10th of January 2024	10th December 2024
Simplified State and Local Business Tax Regimes:To Create consolidated Demand notice	This reform is aimed at unifying the process of tax payment, making it transparent and accountable, and to avoid multiple taxation	Organized stakeholders workshop on Presumptive Turnover Tax for Small Business across the 27 local governents area Develop a draft Presumtion Tax Legislation for review and consensus Forward draft to the State Governor for endorsement and request for legislation by the State House of Assembly Create electronic payment platform for collection of presumptive tax and automated e-payment receipt S. Sensitizee the public on Presumptive tax Presumptive tax payment	Achieve 60% growth in both number of taxpayers and value of taxes collected	Imo State Government, General Public	Imo State Internal Revenue Service	Ministry of Justice, House of Assembly, Governor's office	Imo State Almagamated Market Traders Association, ISAMATA	30,000,000	10th of January 2024	10th March 2024
TIMELY DETERMINATION OF CASES AND EXECUTION OF JUDGEMENTS	To increase access to justice for rural dwellers 2. To build confidence in the judiciary 3. To encourage agrieved persons to seek redress in court	To build 2 additional small claims	To determine 70% of cases	General public, legal practitioners, state government	Imo State Judiciary	Ministy of lands, Governor's office, Accountant - General Office, Ministry of Justice	NBA, Owerri Branch	100,000,000	10th of January 2024	10th December 2024



R	EFORM AREA	REFORM OBJECTIVES	ACTION STEPS	DESCRIPTION & KEY TARGETS	BENEFICIARIES	RESPONSIBLE MDA	CONTRIBUTING MDAs	SECTROR	ESTIMATED COSTS	PLANNED START DATE	PLANNED END DATE
REPO	ORMANCE PRTS OF SMALL RT ACTIVITIES	execution of cases and execution of judgement for the state small claims	computer application 2. Create and Equip functional ICT units within the		Small Claims Court	The Chief Judge, Imo State Judiciary	Monistry of Justice	NBA, Owerri Branch	100,000,000	Jan-24	December,2024

Status	Description of status	Next Steps
On going Impacts/Implication 1.over 200 MSME to benefit from the credit offers 2 Over 500 MSME have benefitted from ISIPA guidance to access to cedit 3. Establishment of robust business relationships among MSME, and banks in the state	1. Two Access to credit stakeholders' Engagement was held 2. Representatives of commercial banks presented the processess for obtaining loans from their banks at the forum 3. Engagement with Bank of Industry for MSME support 4. Processing of Bank of industry(BOI) approval of 17 out of 30 applications for credits 5. Processing of an offer letter of N3bn MSME support from BOI. 6. Provision of administrative guidance for commercial bank loans applicants. Challenges Inability of most MSMEs to fulfill the credit conditions	Meeting with the state government on the implementation of BOI offer letter 2. preparation of necessary documentation
On going Impact and Implication 1 Clarity of stakeholders responsibilities 2. Formalised Grievance Redress Mechanism 3. Standardised Community needs assessment procedures	1/ The FRILIA steering and technical committees have been inaugurated 2 ERILIA committees have been properly constituted in focal MDAs 3 Implementation frameworks have been developed: Stakeholders engegement toolkits, Communication and Needs assessment toolkits, Reselttlement toolkits etc. Challenges Practical administration of the Toolkits is seamingly difficult	Pilot investment in line with FRILIA model Selection of a suitable company for the pilot program

Status	Description of status	Next Steps
On going Impacts/Implication 1. Transparent Land acquisition processes in the State 2. Imprroved confidence and trust among the stakeholders 3. Increased State IGR	Its part of the holistic review and strenghtening of land administration in the state 2 The processes of acquiring and registering property in the state have been harminzed and presented to the public Challenges Dificulty in Digitilizing land documents/Papers	Regular meetings among the critical stakeholders to ensure compliance Publicity and mobilisation campaigns Training and Re-Training of staff of Lands Department
Completed Impact 1. 1. Efficiency of property administration 2 Timely processing of CofO applicatons 3. Security and protection of land information 4. Improved stakeholders confidence 5. Improved IGR 6. Reduced cost of processing CofOs.	Issuance of Terms of References (TOR) for the creation of a data centric digital archive of CofOs digitized and indexed in a digital archive all CofOs issued from Jan. 2012 to Dec, 2024: Setting up of a smart building and equipping it with specialized facilities for effective land documentation	1. Continous archieving of CofOs in the digital format 2 Training and Re-training of staff

Status	Description of status	Next Steps
Delayed Impacts/Implication It will reduce the length of time it takes to process building plan approvals 2 it will eliminate middle men activities, fake approvals. 3. it will encourage many more applicants to apply for Building plam approvals 4. It will impact government revenue	Preliminaries activities have started Challenges Selection of qualified consultants	1. To secure necessary pprovals 2. Training and Re-training of staff 3. Erecting a secure office building for housing the digital equipment 4. Equipping the offices

Status	Description of status	Next Steps
Completed Impacts/Implication 1. Timely processing of CofO applications 2.Elimination of Land racketeering Deepening of stakeholders confidence in land administration in the state. 3.Ease of access to land information by the rightful owners	All CofOs issued from 2012 to 2024 have been digitized and archieved with gender orientation 2. A template in terms of TOR for digitization and indexing of CofOs have been developed, and its being implemented 3 A smart center for lands digital documentation has been set up	continous archieving of of CofOs with gender sensitivity 2. Training and re-training of staff on the use of the new digital system
Ongoing Impacts/Implication 1. To attract more investments in the fibre optic industry 2 To instill duty consciousness in stakeholders 3. Improved awaremenss of opportunities within the idustry	The ROW processes and procedures have been presented to the stakeholders Challenges Lack of consensus among the stakeholders on the implementation modalities	Continous engagement to secure fibre optic infrastructure Constatnt engagement with Road contractors for consciousness of utility Line

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On going Impacts/Implication The Desk office at Ministry of Commerce, Trade and Investment will help to coordinate export promotion activities, including monthly reporting of export certificates issuance, and serve as a communication channel for disseminating export promotion activities	A desk office for Nigeria Export Promotion Council has been created in the Ministry of Commerce, Trade and Investment A functional ICT unit is in place at Imo State Investment Promotion Agency Challenges Unease in processing Export certificates	Improvement of NEPC desk office, and ICT unit in ISIPA Publicity campaigns Encouragement of export products
Completed Impacts/Implication 1.Tax payment efficiency 2. Economy/cost reduction in tax collection 3. Improved tax revenue 4.Cordial relationship among stakeholders for implemenation tax reforms	1 Three stakeholders workshops on Presumptive Turnover Tax held 2 All the business related taxes, fees. Fines and rates have been integrated into the electronic payment system 3. automated e-receipts are being generated	Total Enforcement of presumptive tax in state
Completed Impacts/Implication This will increase access to justice	One additional Small claims court was created	continous training of Small claims court officials

Status	Description of status	Next Steps		
Completed Impacts/Implication To ensure compliance with the Practice Direction	Monthly reports are preparred and uploaded timely Execution reports are compiled and uploaded on timely basis	Installation of ICT equipment		